Loch Lomond & The Trossachs National Park

Appendix 1 Management Accounts 6 months to 30 September 2015

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5 Cash Flow

Operating

| | | | | Se | eptember Y | TD | | | | | Full Year | |
|--------------------------------|---------|-----------|-----------|---------|------------|-----------|---------|----------|---------|-----------|-----------|-----------|
| | | Budget | | | Actual | | | Variance | | | Budget | |
| | Capital | Revenue | Total | Capital | Revenue | Total | Capital | Revenue | Total | Capital | Revenue | Total |
| Income | | | | | | | | | | | | |
| Grant in Aid | 280,000 | 3,170,000 | 3,450,000 | 280,000 | 3,170,000 | 3,450,000 | | | | 1,000,000 | 6,398,000 | 7,398,000 |
| Income | | 282,509 | 282,509 | | 289,428 | 289,428 | | 6,919 | 6,919 | | 628,832 | 628,832 |
| Income Total | 280,000 | 3,452,509 | 3,732,509 | 280,000 | 3,459,428 | 3,739,428 | | 6,919 | 6,919 | 1,000,000 | 7,026,832 | 8,026,832 |
| Salaries Total | 91,884 | 2,232,284 | 2,324,168 | | 2,188,657 | 2,188,657 | 91,884 | 43,627 | 135,511 | | 4,760,072 | 4,760,072 |
| Other Operating Costs | 6,550 | 1,025,616 | 1,032,166 | 3,173 | 931,887 | 935,059 | 3,377 | 93,729 | 97,107 | 20,760 | 1,918,551 | 1,939,311 |
| Total Operating Expenditure | 98,434 | 3,257,900 | 3,356,334 | 3,173 | 3,120,544 | 3,123,717 | 95,261 | 137,356 | 232,617 | 20,760 | 6,678,623 | 6,699,383 |
| Net Operating Income / | 404 500 | 404.000 | 070 475 | 070.007 | | 045 740 | 05.001 | 444.075 | 000 507 | 070.040 | 0.40.000 | 4 007 440 |
| (Expenditure) | 181,566 | 194,609 | 376,175 | 276,827 | 338,884 | 615,712 | 95,261 | 144,275 | 239,537 | 979,240 | 348,209 | 1,327,449 |

Project

| Project Income | | 22,000 | 22,000 | 296,780 | 124,647 | 421,427 | 296,780 | 102,647 | 399,427 | 132,000 | 106,000 | 238,000 |
|----------------------|-----------|-----------|-----------|----------|----------|----------|-----------|---------|-----------|-------------|-----------|-------------|
| Project Expenditure | 182,000 | 191,522 | 373,522 | 325,292 | 181,143 | 506,435 | (143,292) | 10,379 | (132,913) | 1,207,474 | 463,409 | 1,670,883 |
| Net Project Income / | | | | | | | | | | | | |
| (Expenditure) | (182,000) | (169,522) | (351,522) | (28,512) | (56,496) | (85,008) | 153,488 | 113,025 | 266,514 | (1,075,474) | (357,409) | (1,432,883) |

Total

| Total Income | 280,000 | 3,474,509 | 3,754,509 | 576,780 | 3,584,075 | 4,160,855 | 296,780 | 109,566 | 406,346 | 1,132,000 | 7,132,832 | 8,264,832 |
|--------------------|---------|-----------|-----------|---------|-----------|-----------|----------|---------|---------|-----------|-----------|-----------|
| Total Expenditure | 280,434 | 3,449,422 | 3,729,856 | 328,465 | 3,301,687 | 3,630,152 | (48,031) | 147,735 | 99,704 | 1,228,234 | 7,142,032 | 8,370,266 |
| Net Total Income / | | | | | | | | | | | | |
| (Expenditure) | (434) | 25,087 | 24,653 | 248,315 | 282,388 | 530,703 | 248,749 | 257,301 | 506,050 | (96,234) | (9,200) | (105,434) |

| | | | | Se | eptember Y | TD | | | |
|--------------------------------|---------|-----------|-----------|---------|------------|-----------|---------|----------|----------|
| | | Budget | | | Actual | | | Variance | |
| | Capital | Revenue | Total | Capital | Revenue | Total | Capital | Revenue | Total |
| Income | | | | | | | | | |
| Grant in Aid | 280,000 | 3,170,000 | 3,450,000 | 280,000 | 3,170,000 | 3,450,000 | | | |
| Income - Public Bodies | | 8,000 | 8,000 | | 13,948 | 13,948 | | 5,948 | 5,948 |
| Planning Fees | | 81,476 | 81,476 | | 70,060 | 70,060 | | (11,416) | (11,416) |
| Generated Income | | 101,376 | 101,376 | | 91,295 | 91,295 | | (10,081) | (10,081) |
| Sale of Goods | | 3,115 | 3,115 | | 3,905 | 3,905 | | 790 | 790 |
| Property Rental Income | | 88,242 | 88,242 | | 109,943 | 109,943 | | 21,701 | 21,701 |
| Interest Received | | 300 | 300 | | 278 | 278 | | (22) | (22) |
| Income Total | 280,000 | 3,452,509 | 3,732,509 | 280,000 | 3,459,428 | 3,739,428 | | 6,919 | 6,919 |
| Salaries | | | | | | | | | |
| Staff Costs | 91,884 | 2,090,493 | 2,182,377 | | 2,032,332 | 2,032,332 | 91,884 | 58,160 | 150,044 |
| Capitalised Staff Costs | | | | | | | | | |
| Seasonal Rangers Costs | | 141,792 | 141,792 | | 156,325 | 156,325 | | (14,533) | (14,533) |
| Salaries Total | 91,884 | 2,232,284 | 2,324,168 | | 2,188,657 | 2,188,657 | 91,884 | 43,627 | 135,511 |
| Staff Costs | | | | | | | | | |
| Agency Staff | | | | | | | | | |
| Board Members Fees | | 68,198 | 68,198 | | 70,834 | 70,834 | | (2,636) | (2,636) |
| Conference, Courses & Training | | 24,200 | 24,200 | | 18,717 | 18,717 | | 5,483 | 5,483 |
| Other Staff Costs | | 27,400 | 27,400 | | 37,404 | 37,404 | | (10,004) | (10,004) |
| PPE | | 600 | 600 | | 1,302 | 1,302 | | (702) | (702) |
| Travel & Subsistence | | 15,200 | 15,200 | | 12,746 | 12,746 | | 2,454 | 2,454 |
| Uniforms & Clothing | | 14,000 | 14,000 | | 1,403 | 1,403 | | 12,597 | 12,597 |
| Staff Costs Total | | 149,598 | 149,598 | | 142,406 | 142,406 | | 7,192 | 7,192 |

| | | | | Se | eptember Y | ſD | | | |
|--|---------|---------|---------|---------|------------|---------|---------|----------|----------|
| | | Budget | | | Actual | | | Variance | |
| | Capital | Revenue | Total | Capital | Revenue | Total | Capital | Revenue | Total |
| Property | | | | | | | | | |
| Franchise Agency Management Agreements | | 15,000 | 15,000 | | 12,000 | 12,000 | | 3,000 | 3,000 |
| Energy | | 32,012 | 32,012 | | 41,095 | 41,095 | | (9,082) | (9,082) |
| Furniture Fixtures & Fittings | 2,000 | 7,050 | 9,050 | | 1,174 | 1,174 | 2,000 | 5,876 | 7,876 |
| Grounds Maintenance | | 41,085 | 41,085 | | 55,260 | 55,260 | | (14,174) | (14,174) |
| Other Property Costs | | 16,501 | 16,501 | | 15,388 | 15,388 | | 1,113 | 1,113 |
| Property Cleaning | | 59,667 | 59,667 | | 72,949 | 72,949 | | (13,282) | (13,282) |
| Property Insurance | | 17,600 | 17,600 | | 17,527 | 17,527 | | 73 | 73 |
| Property Repairs & Developments | 3,500 | 67,797 | 71,297 | | 44,761 | 44,761 | 3,500 | 23,036 | 26,536 |
| Property Security | | 7,361 | 7,361 | | 12,606 | 12,606 | | (5,245) | (5,245) |
| Rates & Water Charges | | 200,950 | 200,950 | | 156,741 | 156,741 | | 44,209 | 44,209 |
| Refuse & Waste Disposal | | 4,171 | 4,171 | | 7,347 | 7,347 | | (3,175) | (3,175) |
| Rent | | 42,783 | 42,783 | | 38,310 | 38,310 | | 4,473 | 4,473 |
| Tools & Equipment | | 11,700 | 11,700 | | 3,899 | 3,899 | | 7,801 | 7,801 |
| Property Total | 5,500 | 523,678 | 529,178 | | 479,055 | 479,055 | 5,500 | 44,623 | 50,123 |
| Transport | | | | | | | | | |
| Fleet Costs - Marine | | 6,160 | 6,160 | | 6,958 | 6,958 | | (798) | (798) |
| Fleet Costs - Motor | | 17,721 | 17,721 | | 19,353 | 19,353 | | (1,632) | (1,632) |
| Fuel - Marine | | 4,675 | 4,675 | | 5,196 | 5,196 | | (521) | (521) |
| Fuel - Motor | | 20,371 | 20,371 | | 19,166 | 19,166 | | 1,204 | 1,204 |
| Vehicle Rental & Associated Costs | | 4,928 | 4,928 | | 241 | 241 | | 4,687 | 4,687 |
| Transport Total | | 53,855 | 53,855 | | 50,914 | 50,914 | | 2,941 | 2,941 |
| ICT | | | | | | | | | |
| GIS Software Maintenance & Support | | 72,112 | 72,112 | | 54,830 | 54,830 | | 17,282 | 17,282 |
| IT Hardware | 1,050 | 2,450 | 3,500 | 2,232 | 495 | 2,727 | (1,182) | 1,955 | 773 |
| IT Software | | 18,600 | 18,600 | | 25,505 | 25,505 | | (6,905) | (6,905) |
| MFD Maintenance | | 5,500 | 5,500 | | 5,553 | 5,553 | | (53) | (53) |
| Telecoms & Data | | 55,062 | 55,062 | | 49,513 | 49,513 | | 5,549 | 5,549 |
| ICT Total | 1,050 | 153,724 | 154,774 | 2,232 | 135,897 | 138,129 | (1,182) | 17,827 | 16,645 |

| | | | | Se | eptember Y | TD | | | |
|--------------------------------------|---------|-----------|-----------|---------|------------|-----------|---------|----------|---------|
| | | Budget | | | Actual | | | Variance | |
| | Capital | Revenue | Total | Capital | Revenue | Total | Capital | Revenue | Total |
| Supplies & Services | | | | | | | | | |
| Office Equipment | | | | 941 | 348 | 1,289 | (941) | (348) | (1,289) |
| Catering, Hospitality & Gifts | | 7,789 | 7,789 | | 8,129 | 8,129 | | (341) | (341) |
| Goods for Resale | | 1,800 | 1,800 | | 1,076 | 1,076 | | 724 | 724 |
| Promoting the Park | | 9,000 | 9,000 | | 2,386 | 2,386 | | 6,614 | 6,614 |
| Supplies & Services Total | | 18,589 | 18,589 | 941 | 11,940 | 12,881 | (941) | 6,649 | 5,708 |
| Administration Costs | | | | | | | | | |
| Advertising | | 12,776 | 12,776 | | 13,579 | 13,579 | | (803) | (803) |
| Bank Charges | | 5,759 | 5,759 | | 3,781 | 3,781 | | 1,978 | 1,978 |
| Consultants | | 29,400 | 29,400 | | 26,328 | 26,328 | | 3,072 | 3,072 |
| Other Admin | | 3,854 | 3,854 | | 1,423 | 1,423 | | 2,431 | 2,431 |
| Printing & Stationery | | 6,177 | 6,177 | | 7,226 | 7,226 | | (1,049) | (1,049) |
| Professional Fees | | 29,400 | 29,400 | | 34,259 | 34,259 | | (4,859) | (4,859) |
| Published Materials | | 23,805 | 23,805 | | 22,577 | 22,577 | | 1,228 | 1,228 |
| Administration Costs Total | | 111,171 | 111,171 | | 109,174 | 109,174 | | 1,998 | 1,998 |
| Payment to Third Parties | | | | | | | | | |
| Payment to Others / Grants | | 15,000 | 15,000 | | 2,500 | 2,500 | | 12,500 | 12,500 |
| Payment to Third Parties Total | | 15,000 | 15,000 | | 2,500 | 2,500 | | 12,500 | 12,500 |
| Total Operating Expenditure | 98,434 | 3,257,900 | 3,356,334 | 3,173 | 3,120,544 | 3,123,717 | 95,261 | 137,357 | 232,617 |
| Net Operating Income / (Expenditure) | 181,566 | 194,609 | 376,175 | 276,827 | 338,884 | 615,712 | 95,261 | 144,276 | 239,536 |

| Projects |
|----------|
|----------|

| | Septemb | er YTD Act | tuals | Ful | l Year Budge | et | S | till to Spend | |
|---|-----------|------------|----------|---------|--------------|----------|---------|---------------|----------|
| | Capital F | Revenue | Total | Capital | Revenue | Total | Capital | Revenue | Total |
| Revenue Projects | | | | | | | | | |
| Callander Landscape Programme | | 1,569 | 1,569 | | 70,000 | 70,000 | | 68,431 | 68,431 |
| Callander Landscape Programme - Income | | | | | (60,000) | (60,000) | | (60,000) | (60,000) |
| Ecosystems Services Projects | | 96 | 96 | | 6,000 | 6,000 | | 5,904 | 5,904 |
| Ecosystems Services Projects - Income | | (7,999) | (7,999) | | | | | 7,999 | 7,999 |
| Land Use Projects | | 130 | 130 | | 20,000 | 20,000 | | 19,870 | 19,870 |
| Mountain Bog Project | | 52,114 | 52,114 | | 36,000 | 36,000 | | (16,114) | (16,114) |
| Mountain Bog Project - Income | | (86,710) | (86,710) | | (36,000) | (36,000) | | 50,710 | 50,710 |
| Wild Park 2020 | | 5,700 | 5,700 | | 30,000 | 30,000 | | 24,300 | 24,300 |
| Asset Audit Project/ Estate Asset Project | | 105 | 105 | | 3,000 | 3,000 | | 2,895 | 2,895 |
| Board Election | | 500 | 500 | | | | | (500) | (500) |
| Charrette Delivery | | 2,000 | 2,000 | | | | | (2,000) | (2,000) |
| Local Development Plan | | 5,111 | 5,111 | | 26,000 | 26,000 | | 20,889 | 20,889 |
| Specialist Support - Development Management | | | | | 10,000 | 10,000 | | 10,000 | 10,000 |
| Specialist Support - DM- Income | | | | | (5,000) | (5,000) | | (5,000) | (5,000) |
| Signature Events 2015 | | 28,989 | 28,989 | | 25,000 | 25,000 | | (3,989) | (3,989) |
| Signature Events 2015 - Income | | (17,247) | (17,247) | | (5,000) | (5,000) | | 12,247 | 12,247 |
| Tourism Strategic Direction | | 8,993 | 8,993 | | 5,000 | 5,000 | | (3,993) | (3,993) |
| Tourism Strategic Direction- Income | | (3,600) | (3,600) | | | | | 3,600 | 3,600 |
| Visitor Experience Estate Set Up Costs | | 1,470 | 1,470 | | | | | (1,470) | (1,470) |
| Visitor Survey | | 8,021 | 8,021 | | 22,000 | 22,000 | | 13,979 | 13,979 |
| Waterbus Development | | 2,366 | 2,366 | | 3,000 | 3,000 | | 634 | 634 |
| Waterbus Development - Income | | (5,000) | (5,000) | | | | | 5,000 | 5,000 |
| Education Development | | 9,619 | 9,619 | | 23,500 | 23,500 | | 13,881 | 13,881 |
| Education Development - Income | | (4,080) | (4,080) | | | , | | 4,080 | 4,080 |
| Loch Lomond Byelaws | | | | | 1,500 | 1,500 | | 1,500 | 1,500 |
| Statutory Access Function | | (352) | (352) | | 10,000 | 10,000 | | 10,352 | 10,352 |
| Statutory Access Function - Income | | (11) | (11) | | , - | , - | | 11 | 11 |
| Total Revenue Projects | | 1,783 | 1,783 | | 185,000 | 185,000 | | 183,217 | 183,217 |

| | Septen | nber YTD Act | uals | Ful | I Year Budg | et | S | till to Spend | |
|--|-----------|--------------|---------|-----------|-------------|-----------|-----------|---------------|-----------|
| | Capital | Revenue | Total | Capital | Revenue | Total | Capital | Revenue | Total |
| Capital Projects | | | | | | | | | |
| Capitalised Salaries | | | | 200,474 | | 200,474 | 200,474 | | 200,474 |
| Website Development | | 144 | 144 | 36,500 | | 36,500 | 36,500 | (144) | 36,356 |
| Unified Communications System | 1,423 | | 1,423 | | | | (1,423) | | (1,423) |
| Paths in the Park | | | | 10,000 | | 10,000 | 10,000 | | 10,000 |
| Artist in Residence | | | | 8,000 | | 8,000 | 8,000 | | 8,000 |
| Drumkinnon Bay Pontoon | 2,987 | | 2,987 | | | | (2,987) | | (2,987) |
| Gateway Centre | | 10,920 | 10,920 | 251,000 | 13,000 | 264,000 | 251,000 | 2,080 | 253,080 |
| Gateway Centre - Income | | | | (132,000) | | (132,000) | (132,000) | | (132,000) |
| Interpretation & Info Signage | | 120 | 120 | 15,000 | | 15,000 | 15,000 | (120) | 14,880 |
| 5 Lochs | 6,895 | 2,502 | 9,397 | 10,000 | | 10,000 | 3,105 | (2,502) | 603 |
| Outdoor Recreation Plan - Phase 1 | | 10,000 | 10,000 | 41,500 | 1,500 | 43,000 | 41,500 | (8,500) | 33,000 |
| Outdoor Recreation Plan - Phase 1 - Income | | | | | | | - | | - |
| Scenic Routes | 13,038 | 2,195 | 15,233 | | | | (13,038) | (2,195) | (15,233) |
| Scenic Routes - Income | (5,530) | · | (5,530) | | | | 5,530 | | 5,530 |
| West Highland Way Upgrades | | | | 50,000 | | 50,000 | 50,000 | | 50,000 |
| Your Park | | 9,832 | 9,832 | 400,000 | 60,000 | 460,000 | 400,000 | 50,168 | 450,168 |
| Electric Charging Point | 9,698 | • | 9,698 | | | | (9,698) | • | (9,698) |
| Total Capital Projects | 28,512 | 35,713 | 64,224 | 890,474 | 74,500 | 964,974 | 861,962 | 38,787 | 900,750 |
| Grants & Contributions | | | | | | | | | |
| Countryside Trust | | 9,000 | 9,000 | | 26,500 | 26,500 | | 17,500 | 17,500 |
| Natural Heritage Grant Scheme | | | | 50,000 | | 50,000 | 50,000 | | 50,000 |
| Built Heritage Grant Scheme | | | | 20,000 | | 20,000 | 20,000 | | 20,000 |
| Community Grant Scheme | | | | 10,000 | 1,409 | 11,409 | 10,000 | 1,409 | 11,409 |
| Skills Partnership | | 10,000 | 10,000 | | 10,000 | 10,000 | | | |
| Mountains & The People | | | | 105,000 | | 105,000 | 105,000 | | 105,000 |
| Sustrans | 291,250 | | | | | | (291,250) | | (291,250) |
| Sustrans - Income | (291,250) | | | | | | 291,250 | | 291,250 |
| Respect The Park | | | | | 60,000 | 60,000 | | 60,000 | 60,000 |
| Total Grants & Contributions | | 19,000 | 19,000 | 185,000 | 97,909 | 282,909 | 185,000 | 78,909 | 263,909 |
| Totals | 28,512 | 56,496 | 85,008 | 1,075,474 | 357,409 | 1,432,883 | 1,046,962 | 300,913 | 1,347,875 |

3 Project Details

Projects

Loch Lomond & The Trossachs National Park Statement of Financial Position as at 30 September 2015

| | | 30/09/2015 | | 31/03/2015 |
|--------------------------------|-----------|-----------------|-------------|----------------|
| Property, plant and equipment | | | | 0 17 007 20 10 |
| Land | 881,500 | | 881,500 | |
| Buildings | 8,180,464 | | 8,180,465 | |
| Motor Vehicles | | | | |
| | 154,473 | | 154,473 | |
| Marine Vehicles | 250,136 | | 250,136 | |
| IT Hardware | 100,873 | | 100,873 | |
| Furniture | 25,935 | | 25,935 | |
| Tools & Equipment | 22,930 | | 22,930 | |
| | | 0.010.010 | | 0.010.010 |
| | | 9,616,313 | | 9,616,313 |
| Intangible assets | | | | |
| Copyright | 7,400 | | 7,400 | |
| IT Software Systems | 21,398 | | 21,398 | |
| | 21,000 | | 21,000 | |
| | | 28,798 | | 28,798 |
| Total Non-Current assets | | 9,645,111 | | 9,645,111 |
| Current Assets | | | | |
| Current Assets | 0 001 | | 0 001 | |
| Inventory | 8,801 | | 8,801 | |
| Trade receivables | 33,900 | | 143,664 | |
| Other receivables | 6,096 | | 18,825 | |
| Prepayments and accrued income | 7,131 | | 131,041 | |
| Bank accounts | 506,996 | | 643,432 | |
| Imprest accounts | 830 | | 1,130 | |
| Total Current Assets | | 563,754 | | 946,893 |
| Current Liabilities | | | | |
| Trade payables | 79,433 | | 775,856 | |
| Accruals and deferred income | 278,194 | | 558,185 | |
| Held on behalf of WHW | 84,211 | | 87,084 | |
| VAT payable/(receivable) | 6,496 | | (54,233) | |
| Other payables | 8,753 | | 4,113 | |
| Suspense accounts | 76 | | -, 113 0 | |
| | 10 | | 0 | |
| Total Current Liabilities | | 457,163 | | 1,371,005 |
| Net Assets | | 9,751,702 | | 9,220,999 |
| | | | | |
| Taxpayers Equity | | | | |
| General Reserve | 3,244,810 | | 2,714,107 | |
| Revaluation Reserve | 6,500,892 | | 6,500,892 | |
| Donated Asset Reserve | 6,000 | | 6,000 | |
| Taxpayers Equity | | 9,751,702 | | 9,220,999 |
| Check | | 9,791,702 () | | 0,220,000 |
| UNEUN | <u> </u> | 0 | | 0 |

Loch Lomond & The Trossachs National Park Cash Flow for the 6 months ended 30 September 2015

| | Month | 31/09/2015 | YTD | 31/09/2015 |
|---|---|---------------------|--|----------------|
| Cash flows from operating activities | | | | |
| Operating Income Operating Expenditure Project Income Project Expenditure | 42,992 (563,925) 26,497 (52,509) | | 289,150 (3,123,717) 421,427 (506,435) | |
| Net expenditure before interest <u>Adjustments for items not involving the movement of cash</u> Depreciation Provision for impairment of assets (Gain)/loss on sale of property, plant & equipment Pension adjustments in Other Income | | (546,945) | | (2,919,575) |
| Pension adjustments in Staff Costs <u>Movements in working capital</u> (Increase)/decrease in trade and other receivables (Decrease)/increase in trade and other payables | (30,606) (3,132) | | 236,403 (903,842) | |
| (Increase)/decrease in inventories Net Cash Inflow / (Outflow) from Operating Activities | | (33,738) | | (667,439) |
| <u>Cash flows from investing activities</u> Bank Interest received Purchase of property, plant & equipment Proceeds from property, plant & equipment | 145 | | 278 | |
| Net Cash (Outflow) / Inflow before Financing | | 145 | | 278 |
| Grant in Aid applied to Operating Costs Grant in Aid applied to Capital Expenditure Other Grants applied to Capital Expenditure | 560,000 100,000 | | 3,170,000 280,000 | |
| | | 660,000 | | 3,450,000 |
| Net (decrease) / increase in Cash & Cash Equivalents | | 79,462 | | (136,736) |
| Cash & Cash Equivalents at the beginning of the period | | 428,364 | | 644,562 |
| Cash & Cash Equivalents at the end of the period Check | | 507,826 0 | | 507,826 (0) |