



Appendix 2 AOP Operational Activity Examples

Agenda Item 5

National Park Authority Board Meeting

9 March 2026

Annual Operational Plan 2026/27 – Anticipated Operational Activity Examples

The examples outlined in the tables below are the anticipated activity linked to each deliverable for 2026/27 as of March 2026. They may evolve throughout the course of the year (April 2026-March 2027) and our operational activity will be reported to our Board against each deliverable on a quarterly basis. This is not designed to be a comprehensive list, but to highlight some specific areas of work which are likely to contribute to achieving our deliverables.

Section 1: Restoring Nature

Reference	Deliverable	Anticipated Operational Activity
R/A/01x	INNS Delivery Plan: Deliver priority actions within the Invasive Non-Native Species (INNS) Delivery Plan to reduce pressures on nature.	Work with rivers trusts and Ranger team on a programme of surveying, follow up and treatment on a range of riparian INNS species.
R/A/02x	Landscape Connections: Deliver development-phase milestones for the Landscape Connections National Lottery Heritage Fund project.	Complete a range of consultations, tender processes, reviews and reporting to plan the Landscape Connections delivery phase
R/A/03y	Resilient Farm Network: Establish the Resilient Farming Network, delivering whole-farm reviews and peer learning networks to support regenerative land use.	Appoint host farms and carry out baseline reviews with those farms. Initiate wider network and support through events and lesson sharing.
R/A/04x	Peatland ACTION: Deliver the agreed programme targets to restore peatland habitats and reduce emissions.	Continue restoration delivery of approximately 780ha of peatland and undertake scheduled monitoring while developing forward programme for 27/28.

R/A/05x	Herbivore Delivery Plan: Deliver priority actions from the plan with support from the steering group.	Progress work with Deer Management Groups including continuation of schemes such as the deer management incentive scheme and training grant scheme.
R/A/06x	Woodland Delivery Plan: Deliver Year 2 of the plan, including forestry casework and partner coordination to enable approval of new woodland creation.	Work with landowners and Scottish Forestry on new woodland creation proposals, including several landscape-scale projects, and management plans for existing woodlands, to support the NPPP target of an average annual rate of 400 ha of new woodland expansion.
R/A/07x	Nature Restoration Fund: Deliver agreed Nature Restoration Fund programme supporting habitat restoration and nature recovery.	Develop and deliver a range of Nature Restoration Fund projects with land managers, delivery partners and communities.

Section 2: Creating a Low-Carbon Place

Reference	Deliverable	Anticipated Operational Activity
C/A/01x	Core Paths: Maintain and enhance the Core Paths Network in line with agreed priorities to support sustainable access.	Core paths work at the West Highland Way, Rob Roy Way, Loch Earn Railway Path and National Cycle Network Route 7
C/A/02y	Mobility Partnership: Establish governance arrangements for the National Park Mobility Partnership; adopt a shared Route Map so that partners can coordinate delivery of sustainable transport improvements.	Developing Mobility Partnership with Argyll and Bute Council, Stirling Council, West Dunbartonshire Council and Perth & Kinross Council.
C/A/03x	Sustainable Transport: Deliver priority transport pilots, studies and strategies that support development of improved sustainable transport services across the National Park.	Sustainable transport studies at Loch Lomond waterways and East Loch Lomond Enhancing, with partners, bus services in the Trossachs region and West Loch Lomond.
C/A/04x	Inclusive engagement: Deliver inclusive engagement programmes enabling diverse audiences to learn, connect and act for nature and climate.	Nature Connections inclusion project, CEMVO partnership inclusion project, Youth Action pathway streamlining and cross-promotion.
C/A/05x	Camping Byelaw Review: Deliver statutory public consultation on Camping Management Byelaw Review proposals and submit final recommendations to Ministers.	Formal consultation and submission of paper to Board in December prior to submission to Ministers.

C/A/06x	Place Programme Delivery: Deliver the multi-year Place Programme, including accelerated visitor recreation site projects on East and West Loch Lomond.	Delivering work at Falls of Falloch, Balloch Pierhead, Tarbet and East Loch Lomond.
C/A/07y	Place Programme Development: Establish a coordinated pipeline of transformational projects for future delivery through the Place Programme.	Engagement and support to communities and other public bodies.

Section 3: Designing a Greener Way of Living

Reference	Deliverable	Anticipated Operational Activity
G/A/01y	Local Development and Land Use Plan: prepare a draft spatial strategy and begin work on proposed plan, including appropriate targeted engagement	Conclude the call for land and sites, complete the Gate Check process and undertake stakeholder engagement on the draft spatial strategy.
G/A/02x	Local Place Plans: Support remaining communities to produce Local Place Plans and establish a programme supporting delivery of community priorities.	Work with communities to develop the support programme. Complete Local Place Plans with Balloch & Haldane, East Loch Lomond and Croftamie.
G/A/03z	Visitor Levy: Engage with local authorities and stakeholders on visitor levy implementation and prepare organisational systems for compliance, including campsite collection where required.	Provide advice and support to Stirling, Argyll & Bute, Perth & Kinross and West Dunbartonshire Councils. Help to coordinate engagement with businesses in the National Park and seek to ensure that the user experience in the NP is considered.

Section 4: Delivering Our Corporate Plan

Reference	Deliverable	Anticipated Operational Activity
D/A/01y	Efficiencies: Establish a medium-term financial plan aligned with Public Sector Reform priorities, including mechanisms to measure organisational impact and continue to identify and embed process improvements.	Creation of medium term-financial plan.
D/S/01x	Risk Management: Embed organisational risk management framework across teams and decision-making processes.	Update risk management framework and deliver risk management training.
D/S/02x	Process Improvement: Embed procurement policy, guidance and templates, including sustainability weighting within evaluation processes.	Develop sustainability weighing process in procurement and continue to ensure training and dissemination of guidance is effective.
D/A/02y	Monitoring & Performance: Establish internal performance tracking system aligned to NPPP and Corporate Plan priorities to support resource allocation and prioritisation.	Research and establish appropriate internal performance tracking system. Work across the organisation to ensure buy-in and understanding, alongside consistency of reporting requirements.

D/P/01x	People & Engagement: Finalise People & Engagement Strategy and deliver Year 1 actions.	Finalise People and Engagement Strategy, undertake a staff survey, complete an organisational skills analysis, update our Human Resources Information System.
D/S/03y	Digital Strategy: Deliver Digital Strategy priorities including records management improvements, AI policy development and Cyber Essentials Plus accreditation.	Review and update our records management processes and procedures, develop our AI policy, and achieve Cyber Essentials Plus accreditation. Visitor services digital efficiencies e.g. Ranger Enforcement App.
D/A/03x	Estates Strategy: Deliver Estates Strategy aligned with Public Service Reform priorities.	Complete our Site Management Plans and link them with our climate adaptation work. Advance the agreed disposal of Luss Visitor Centre and advance work on the Gateway orientation area.
D/A/04x	Engagement campaigns: Deliver targeted engagement campaigns supporting National Park Partnership Plan, Corporate Plan and Gaelic Language Plan outcomes.	Campaigns to: Increase understanding of, and support for the value of National Parks and the role of the NPA Inspire and facilitate connection with the NP / nature, encouraging audiences to do so sustainably and responsibly Invite audiences to take specific actions which contribute to the successful delivery of NPPP outcomes.

D/S/04x	New website: Design, test and launch accessible beta version of the National Park Authority website.	Design, test and launch accessible beta version of the National Park Authority website.
D/P/02x	Equalities: Deliver Year 2 actions from Equalities Outcomes 2025–29.	Explore the establishment of an Equalities Forum and review our recruitment and induction processes.
D/A/05y	Mission Zero: Finalise and commence delivery of Phase 2 of our Mission Zero programme to achieve a net zero organisation by 2030.	Install air source heat pumps at HQ, recruitment to ensure appropriate staffing resource, advance our digital monitoring work and continue our forward planning for Mission Zero.
D/A/06y	Net Zero - Climate Adaptation: Complete the National Park Authority Climate Adaptation Plan.	Complete the National Park Authority Climate Adaptation Plan.
D/A/07y	Net Zero - Route Map: Develop a draft route map outlining approach to achieving a net zero National Park.	Develop a draft route map outlining approach to achieving a net zero National Park.
D/A/08x	Board transition: Manage governance transition following Board elections and Ministerial appointments, including induction, succession planning and governance.	Working with Scottish Government and Stirling Council respectively on the appointments and elections. Create handover opportunities for incoming/outgoing Members and update induction programme.